

ELEVEN NEW, INDUCTION COMPATIBLE PRESSURE COOKERS LAUNCHED SINCE APRIL 1, 2013.



Hawkins Corporate Performance: The Trends

In Rs. Crores except Price per Share which is in Rupees

	2009-10	2010-11	2011-12	2012-13	2013-14
Sales Note 1	297	346	384	447	481
Profit After Tax	36.84	31.77	30.08	34.10	38.28
Net Worth Note 2	32.82	42.50	48.84	53.17	55.34
PAT as % of Net Worth Note 3	112	75	62	64	69
Price per share Note 4	1064	1820	1548	1954	3178

Notes: 1. Including Excise duty and Other operating income. **2.** The average of each year's opening and closing balances of Shareholders Funds (Paid up Capital plus Reserves & Surplus). **3.** Profit After Tax as a percentage of Net Worth, that is, the Return on Investment on Shareholders' Funds. **4.** The average of the daily closing price per share for the three weeks ended August 8 following each financial year.

1 Crore = 10 Million

HAWKINS COOKERS LIMITED ANNUAL REPORT 2013-14

CONTENTS	Page
Eleven New, Induction Compatible Pressure Cookers	Front Cover
Hawkins Corporate Performance: The Trends	Inside Front Cover
Directors' Report	2
Corporate Governance Report	6
Auditors' Report	10
Balance Sheet	12
Statement of Profit & Loss	13
Cash Flow Statement	14
Notes to Financial Statements	15
Stir-Fry Wok and a Delicious Recipe	Inside Back Cover
Eleven New, Induction Compatible Cookware Products	Back Cover

BOARD OF D	IRECTORS
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J. M. Mukhi	Shishir K. Diwanji	Gerson da Cunha	Gen. V. N. Sharma (Re	td.) B. K. Khare
	E. A. Kshirsag	Susan Vasudeva		
	a Choudhury & CHIEF EXECUTIVE OFFICER	Sudeep EXECUTIVE DIRECTOR – FIN/		Brahm Vasudeva CHAIRMAN

COMPANY SECRETARY

Hutoxi Bhesania

REGISTERED OFFICE

Maker Tower F 101, Cuffe Parade, Mumbai 400 005 India CIN: L99999MH1959PLC011304 Tel: 2218 66 07 Fax: 2218 11 90 ho@hawkinscookers.com www.hawkinscookers.com

REGISTRAR AND SHARE TRANSFER AGENT

Link Intime India Pvt. Ltd. C-13, Pannalal Silk Mills Compound, L. B. Shastri Marg, Bhandup (West), Mumbai 400 078 Tel: 2596 38 38 / 2594 69 70 Fax: 2596 26 91 email: rnt.helpdesk@linkintime.co.in

Deloitte Haskins & Sells LLP

AUDITORS

SOLICITORS

Crawford Bayley & Co.

BANKERS

Dena Bank Punjab National Bank The Saraswat Co-operative Bank Limited Corporation Bank

DIRECTORS' REPORT TO SHAREHOLDERS

We have the honour to present our fifty-fourth Annual Report and Audited Statement of Accounts for the year ended March 31, 2014.

2013-14 Operations: Main Results

Once again, sales are the highest ever. Revenue from operations including excise duty in 2013-14 was ₹4,805.5 million (up 7.5% over previous year) and, net of excise duty, it was ₹4,570.8 million (up 7.6% over the previous year).

Profit before tax was ₹570.6 million (14.0% more than the previous year). Net profit after tax was ₹382.8 million (12.3% more than the previous year).

The net return on shareholders funds (net worth) was 69%.

Management Discussion and Analysis

With the end of the shortage of the supply of our products in the year 2012-13, 2013-14 was a year in which the main challenge was increasing demand. Your Company has met this challenge mainly by the introduction of new products. In Pressure Cookers, it has launched Hawkins Hevibase which is a range of Induction Compatible Pressure Cookers in aluminium. In Cookware, it has introduced a range of Induction Compatible Cookware, both hard anodized and non-stick. These products have been very well received in the market by dealers and consumers alike.

We continue our efforts in developing and launching new products. To this end, we have significantly increased our human resources in Research and Development.

The number of employees as on March 31, 2014, is 811. In May and June 2014, we have successfully completed the negotiation of three-year wage agreements with our Workers and Staff in Hoshiarpur. The morale of our employees at all locations is high. We appreciate very much the contribution of our employees to the successful working of your Company.

Profit before tax as a percentage of net sales in 2013-14 was 12.5% as against 11.8% in the previous year. Profit after tax as a percentage of net sales in 2013-14 was 8.4% as against 8.0% in the previous year. Consequent to the increase in input costs, we have taken a price increase of about 6% in Pressure Cookers and 4.5% in Cookware on April 1, 2014.

Cash flow during the year was comfortable. Cash and cash equivalents as on March 31, 2014, were ₹503.9 million (previous year: ₹499.7 million). We have plans to utilise these funds appropriately.

Control Systems

In our judgment, the Company has adequate financial and administrative systems and controls and an

effective internal audit function.

Risks and Concerns

All foreseeable risks that the Company may encounter and concerns have been addressed in a documented Risk-Management framework which is reviewed by the Board from time to time.

Threats and Opportunities

The general inflationary trend in the Indian economy is a cause for concern. Management continues to diligently watch cost trends and seeks effective cost controls and necessary adjustment in prices as needed from time to time.

The current and long-term vitality in the demand for our brands – Hawkins, Contura, Hevibase, Futura and Miss Mary – augur well for the future of your Company.

Outlook

We believe the outlook for our business is excellent. The supply shortage has been overcome and we are now considerably better poised to take advantage of the opportunities in the marketplace to increase our sales and profits handsomely.

At our meeting held on July 31, 2014, we considered and declared the results for the quarter ended June 30, 2014. In the said quarter, compared with the corresponding quarter in the previous year, sales were 29.1% up and profit after tax was 44.6% up. The high magnitude of first quarter increases in the current financial year is partially because of the low base effect of the corresponding quarter in the previous year and are unlikely to be sustained through the coming quarters of the current year. Nevertheless, we believe that the good start in the first quarter of the current year augurs well for the results that we expect in the year 2014-15.

All forward-looking statements in our report are based on our assessments and judgments exercised in good faith at this time. Of course, actual developments and/or results may differ from our anticipation.

2013-14 Operations: Other Aspects

The value of exports at ₹268.2 million in 2013-14 was 10.2% up over the previous year. Foreign Exchange used in 2013-14 was ₹12.7 million (₹41.7 million in the previous year).

Information as per Section 217(2A) of the Companies Act, 1956, is given in **Appendix I**.

As our Research & Development unit is recognised by the Department of Scientific and Industrial Research, our expenditure on R&D in 2013-14 shall be eligible for the benefit of deductibility of expenses at the rate of 200% for the purpose of the computation of income tax, subject to the necessary approvals by the Department of Scientific and Industrial Research and the Income Tax Department. The expenditure on Research & Development in 2013-14 was ₹19.7 million, up 81.8% over previous year. Required details are given in **Appendix II**. Efforts continue in our factories and offices to save energy wherever possible.

None of the fixed deposits maturing for payment prior to March 31, 2014, remained unclaimed as on that date.

Dividend and Appropriations

We are pleased to recommend Rupees Sixty per Share as dividend at the rate of 600% (previous year: Rupees Fifty per share). Our recommendation takes into account the profitability, circumstances and requirements of the business.

Out of the amount available for appropriation of ₹552.5 million (previous year: ₹529.0 million), we propose:

• ₹317,3 million as provision for dividend (previous year: ₹264,4 million)

• tax on proposed dividend ₹53.9 million (previous year: ₹44.9 million)

• ₹50.0 million transfer to General Reserve (previous year: ₹50.0 million) and

• ₹131.3 million as surplus carried to the Balance Sheet (previous year: ₹169.7 million).

Directors' Responsibility Statement

The Board confirms that:

1. The directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the applicable provisions of the Companies Act, 1956, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.

2. In the preparation of the Annual Accounts, the applicable accounting standards have been followed and proper explanation given relating to material departures. The directors have prepared the Annual Accounts on a going-concern basis.

3. The directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that period.

Code of Conduct

The Board has formulated The Corporate Governance Code of Conduct for all Directors of the Board and Senior Managers of the Company. This Code has been posted on the website of the Company. All Directors and Senior Management Personnel have affirmed compliance with the Code. A declaration to this effect signed by the Vice-Chairman and Chief Executive Officer of the Company appears elsewhere in this Annual Report.

Corporate Governance

A separate section on Corporate Governance forms part of our Report. A certificate has been received from the Auditors of the Company regarding compliance of conditions of Corporate Governance as stipulated under Clause 49 of the Listing Agreement with the Stock Exchange. Both appear elsewhere in the Annual Report.

Directors

Mr. K. K. Kaul, Executive Director–Operations, retired at the end of his contract on May 31, 2013. The Directors have recorded their appreciation for the many contributions made by Mr. Kaul during his 28 years in your Company.

Mr. M. A. Teckchandani, Executive Director–Finance & Administration, retired at the end of his contract on November 11, 2013. The Directors wish to place on record their appreciation for the many contributions made by Mr. Teckchandani during his 29 years in your Company.

Mr. Sudeep Yadav was appointed as Executive Director–Finance & Administration (Designate) with effect from July 22, 2013, and has taken over from Mr. M. A. Teckchandani as Executive Director–Finance & Administration with effect from November 12, 2013.

At the Board Meeting held on May 27, 2014, Mr. E. A. Kshirsagar has been appointed as an Additional Director of the Company with effect from June 1, 2014, to hold office up to the 54th Annual General Meeting. A resolution is proposed for his appointment as an Independent Director.

Following the changes made by the Companies Act, 2013, at the Board Meeting held on July 31, 2014, the Board resolved:

- To recommend to shareholders resolutions to appoint the following existing Directors, Messrs. Gerson da Cunha, S. K. Diwanji, J. M. Mukhi and General V. N. Sharma (Retd.) as Independent Directors from the date of the 54th Annual General Meeting for a period of five years each.
- To appoint Mrs. Susan Vasudeva as an Additional Director with effect from August 1, 2014, and to recommend to shareholders a resolution to appoint her as a woman Director from the date of the 54th Annual General Meeting.

Auditors

Messrs. Deloitte Haskins & Sells LLP retire and, being eligible, offer themselves for reappointment.

ON BEHALF OF THE BOARD OF DIRECTORS

Prubul ando

Mumbai August 11, 2014

BRAHM VASUDEVA CHAIRMAN

DIRECTORS' REPORT: APPENDIX I

Information as per Section 217 (2A) read with Companies (Particulars of Employees) Rules, 1975, and forming part of the Directors' Report for the year ended March 31, 2014

SR.	R		DESIGNATION	GROSS		EXPERIENCE	DATE OF	LAST EMPL	OYMENT
NO.	NAME	AGE	NATURE OF DUTIES	REMUNERATION (₹)	QUALIFICATION	(YEARS)	COMMENCEMENT OF EMPLOYMENT	NAME OF EMPLOYER	POSITION HELD
1.	S. Dutta Choudhury (Note 1)	46	Vice-Chairman & Chief Executive Officer.	18,855,906	B. Tech. Electrical Engineering, IIT, Kharagpur; Post Graduate Diploma in Management, IIM, Calcutta.	22	18.05.1992		
2.	M. A. Teckchandani (Retired on November 11,2013) (Note 1)	66	Executive Director - Finance & Administration up to November 11, 2013.	9,552,869	B. E. (Electrical); Post Graduate Diploma in Management, IIM, Ahmedabad.	42	16.08.1983	Bright Brothers Ltd.	General Manager Finance
3.	K. K. Kaul (Retired on May 31, 2013) (Note 1)	59	Executive Director - Operations up to May 31, 2014.	2,905,909	B. E. (Hons.) (Mechanical) BITS, Pilani; Post Graduate Diploma in Industrial Engineering.	34	26.12.1984	Premier Automobiles Ltd.	Assistant Manager - Material Planning and Control
4.	Sudeep Yadav (Joined on July 22, 2013) (Note 2)	46	Executive Director - Finance & Administration (Designate) up to November 11, 2013. Executive Director - Finance & Administration w.e.f. November 12, 2013.	10,467,296	B. Tech. Textile Technology, IIT, Delhi; Post Graduate Diploma in Management, IIM, Calcutta.	22	22.07.2013	Citibank N.A.	Managing Director, Head - India, Citi Transaction Services
5.	Tej Paul Sharma	52	Senior Vice President - Sales up to April 30, 2013. Executive Vice President - Sales w.e.f. May 1, 2013.	9,983,484 (Note 4)	B.Com. St. Xavier's College, Calcutta.	32	14.11.1983	Speedo Sales Corporation	Salesman
6.	Neil Vasudeva (Note 3)	43	Senior Vice President - Marketing Projects up to July 31, 2013. Executive Vice President - Marketing w.e.f. August 1, 2013.	8,702,619 (Note 4)	B. A. St. Stephen's College, Delhi; Post Graduate Diploma in Business Managment, XLRI, Jamshedpur.	21	05.11.1997	Reckitt & Colman of India Ltd.	Product Manager
7.	K. S. Khera	53	Vice President - Personnel up to September 30, 2013. Senior Vice President - Personnel w.e.f. October 1, 2013.	7,233,370 (Note 4)	B. Sc. Bareilly College, Bareilly.	31	17.03.1992	Agro Tech India Ltd.	Security Officer

Notes: 1. On contract basis. **2.** On contract basis. Relative of Mr. Brahm Vasudeva, Chairman and Mrs. Susan Vasudeva, Director. **3.** Relative of Mr. Brahm Vasudeva, Chairman and Mrs. Susan Vasudeva, Director. Application under Section 314(1B) of the Companies Act, 1956, regarding Mr. Neil Vasudeva's promotion is pending with the Central Government. **4.** Includes applicable Profit Performance Incentive of previous years.

DIRECTORS' REPORT: APPENDIX II

Research & Development

Specific areas in which R&D efforts have been carried out: R&D in materials, machines, processes and designs of components and products in order to improve the functioning and durability of products, to produce greater fuel economies and to improve the safety and convenience of the users of the products. Benefits derived as a result: launch of new products plus design and quality improvement/cost reduction in existing products. Future plan of action: we intend to support the R&D Centre and the Test Kitchen to meet corporate objectives for quality improvement, cost reduction, introduction of new products and consumer service and support. Capital expenditure on R&D: ₹0.76 million (previous year: ₹0.35 million). Recurring expenditure: ₹19.0 million, 0.4% of total turnover (previous year: ₹10.5 million, 0.2%).

Technology absorption, adaptation and innovation

Efforts made: The Company has relied upon internal generation. No technology has been imported for the last five years. As of April 1, 2014, there were 50 valid patents and design registrations in force. Benefits derived: as described above.

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE OF CONDUCT

The Board has formulated The Corporate Governance Code of Conduct for all Directors and Senior Managers of the Company which has been posted on the website of the Company. It is hereby affirmed that all Directors and Senior Managers have complied with The Corporate Governance Code of Conduct framed by the Company and a confirmation to this effect for the year 2013-14 has been obtained from all Directors and Senior Managers. There is no instance of non-compliance.

BY ORDER OF THE BOARD OF DIRECTORS

SUBHADIP DUTTA CHOUDHURY VICE-CHAIRMAN & CHIEF EXECUTIVE OFFICER

Mumbai May 27, 2014

AUDITORS' CERTIFICATE ON CORPORATE GOVERNANCE

To the Members of Hawkins Cookers Limited

We have examined the compliance of the conditions of Corporate Governance by Hawkins Cookers Limited for the year ended 31st March, 2014, as stipulated in Clause 49 of the Listing Agreement of the said Company with the Bombay Stock Exchange Limited, Mumbai (hereinafter referred to as clause 49).

The compliance of the conditions of Corporate Governance is the responsibility of the management. Our examination has been limited to a review of the procedures and implementation thereof, adopted by the Company for ensuring compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us and the representations made by the directors and the management, we certify that the Company has complied, in all material respects, with the conditions of Corporate Governance as stipulated in clause 49.

We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For DELOITTE HASKINS & SELLS LLP Chartered Accountants (Firm's Registration No. 117366W / W-100018)

RACION - MA

Rajesh K. Hiranandani Partner (Membership No. 36920)

Mumbai August 11, 2014

REPORT ON CORPORATE GOVERNANCE

Company's Philosophy

Hawkins Cookers Limited believes in corporate governance that optimises results in the present and the long-term, duly balancing the expectations of all major stakeholders, consumers, employees, associates and shareholders. It achieves the required results by focussing on technology, management and marketing in the area of durable products for consumers' kitchens. The Company is committed to transparency, fair dealings with all stakeholders and the creation of value on competitive merit.

Board of Directors

As on date, the Board of Directors consists of ten Directors: a Non-Executive Chairman, a Vice-Chairman & Chief Executive Officer, one Executive Director, five independent, non-executive Directors and two non-executive Directors. During the year under report, four Board Meetings were held: on May 23, July 30 and October 29, 2013 and January 28, 2014. Directors' attendance record for the said meetings and other details are as follows:

Name	Position	Board Meetings Attended	Whether Attended Last AGM	Director of Other Companies	Other Company's Board Committee
Brahm Vasudeva	Promoter, Non-Executive Chairman	4	Yes	1	None
Subhadip Dutta Choudhury	Vice-Chairman & Chief Executive Officer, Executive Director	4	Yes	None	None
M. A. Teckchandani (Note 1)	Executive Director – Finance & Administration	3	Yes	None	None
K. K. Kaul (Note 2)	Executive Director – Operations	1	-	None	None
Sudeep Yadav (Note 3)	Executive Director – Finance & Administration	3	Yes	None	None
J. M. Mukhi	Independent Director	2	No	None	None
Shishir K. Diwanji	Independent Director	4	Yes	6	2
Gerson da Cunha	Independent Director	4	Yes	2	None
General V. N. Sharma (Retd.)	Independent Director	3	Yes	None	None
B. K. Khare	Independent Director	4	Yes	3	None
E. A. Kshirsagar (Note 4)	Non-Executive Director	_	_	11	8 (Including 4 as Chairman)
Mrs. Susan Vasudeva (Note 5)	Promoter Group, Non-Executive Director	-	_	_	_

Notes: 1. Mr. M. A. Teckchandani retired on November 11, 2013, at the end of his contract. 2. Mr. K. K. Kaul retired on May 31, 2013, at the end of his contract. 3. Mr. Sudeep Yadav was appointed as a Director with effect from July 17, 2014.
4. Mr. E. A. Kshirsagar was appointed as an Additional Director with effect from June 1, 2014. 5. Mrs. Susan Vasudeva, wife of Mr. Brahm Vasudeva, was appointed as an Additional Director with effect from August 1, 2014.

Audit Committee

The Audit Committee in the year under report was charged with the responsibility to oversee the Company's financial reporting process and disclosures; to recommend the appointment of Statutory Auditors and Cost Auditor and the fixation of their fees; to review and discuss with the Auditors regarding the scope of audit including the observations of the Auditors; to review the internal control system, the adequacy of the internal audit system, major accounting policies, practices and entries, compliances with accounting standards and the Listing Agreement entered into with the Stock Exchange and other legal requirements concerning financial statements and related party transactions, if any; to discuss with the internal Auditors any significant findings for follow-up thereon; to review the Company's financial and risk management policies; and to review the Quarterly, Half Yearly and Annual financial statements before they are submitted to the Board of Directors. Minutes of the Audit Committee Meetings are circulated to the Members of the Board, discussed and noted or acted upon, as required.

The Audit Committee, consisting of all independent, non-executive Directors, met four times during the year under report and the attendance of Members at the Meetings was as follows:

Name of Director	Number of Meetings Attended
B. K. Khare, Chairman	4
Shishir K. Diwanji	4
Gerson da Cunha	4
General V. N. Sharma (Retd.)	3
J. M. Mukhi	2

Cost Audit

M/s. R. Nanabhoy & Company, Cost Accountants, were appointed as Cost Auditors for the financial year 2013-14. The Cost Audit Report in respect of the financial year 2012-13 was filed with the Ministry of Corporate Affairs on September 27, 2013. The due date for submission of the said Cost Audit Report was September 27, 2013.

Remuneration Committee

The Remuneration Committee consisted of four independent non-executive Directors: Mr. J. M. Mukhi, Chairman, Mr. Shishir K. Diwanji, Mr. Gerson da Cunha and Mr. B. K. Khare. The role of the Remuneration Committee was to approve the remuneration of Wholetime Directors under Section II of Part II of Schedule XIII of the Companies Act, 1956, in the event of no profits or inadequate profits. During the year 2013-14, one meeting of the Remuneration Committee was held on May 23, 2013, at which all the members of the Committee were present. The Remuneration Committee was dissolved on May 27, 2014, consequent upon the formation of the Nomination and Remuneration Committee as required under Section 178 of the Companies Act, 2013.

Directors' Remuneration

Director	Salary	Provident Fund, Superannuation & Gratuity	Perquisites & Allowances	Commission	Total	Contract Period
	₹ in lakhs	₹ in lakhs	₹ in lakhs	₹ in lakhs	₹ in lakhs	
S. Dutta Choudhury	32.33	10.46	1.26	144.51	188.56	1.8.2013 to 31.7.2016
M, A, Teckchandani (Up till November 11, 2013)	12.89	25.36(*)	9.56	47.72	95.53	12.11.2010 to 11.11.2013
K. K. Kaul (Up till May 31, 2013)	3.00	13.10(*)	2.61	10.35	29.06	1.6.2010 to 31.5.2013
Sudeep Yadav	20.81	6.61	12.86	64.39	104.67	22.7.2013 to 21.7.2016

The remuneration of executive directors for the year 2013-14 is as per the table below:

 $(\ensuremath{^*})$ Includes Leave Encashment at the end of his tenure.

Note : One Lakh = 100,000

Benefits extended to Mr. Brahm Vasudeva, Chairman of the Board, for his Advisory Services for the year 2013-14 were ₹1.49 lakhs (as per the contract approved by the Members at the 50th Annual General Meeting of the Company held on July 29, 2010). In addition, an office has been provided to the non-executive Chairman at the registered office of the Company.

The Board, at its meeting held on May 27, 2014, resolved to pay commissions to the non-executive Directors for the year 2013-14 amounting to ₹61.93 lakhs in the aggregate which is 1% of the applicable net profit of the Company as per Section 309(5) of the Companies Act, 1956. The Board further resolved to distribute the said amount amongst the non-executive Directors as noted in the table below which also shows the sitting fees paid:

Director	Commission Payable For The Year 2013-14 ₹ in lakhs	Board Meeting Fees ₹ in lakhs	CommIttee Meeting Fees ₹ in lakhs	Total ₹ in lakhs
Brahm Vasudeva	10.32	0.80	0.30	11.42
J. M. Mukhi	10.32	0.40	0.45	11.17
Shishir K. Diwanji	10.32	0.80	2.70	13.82
Gerson da Cunha	10.32	0.80	1,65	12.77
General V. N. Sharma (Retd.)	10.32	0.60	0,45	11,37
B. K. Khare	10.32	0.80	0.75	11.87
Total	61.93	4.20	6.30	72.43

Shareholding of Non-executive Directors as at 31.3.2014

Director	Number of Shares Held
Brahm Vasudeva	1,830,232
J. M. Mukhi	5,345
Shishir K. Diwanji	2,475

Shareholders' Grievance Committee

The terms of reference of the Shareholders' Grievance Committee was to look into the redressal of shareholders' complaints and to consider and, if thought fit, to approve requests for issue of new certificates on loss/consolidation/split/ defacement/ transmission/rematerialisation, etc. The Committee consisted of two non-executive Directors, Mr. Shishir K. Diwanji, Chairman and Mr. Gerson da Cunha and two Executive Directors, Mr. Subhadip Dutta Choudhury and Mr. M. A. Teckchandani (up to November 11, 2013) and Mr. Sudeep Yadav (with effect from November 12, 2013). Mrs. Hutoxi Bhesania, Company Secretary, is the Compliance Officer. The Committee met eight times in 2013-14. The number of shareholders' complaints received during the year 2013-14 are 26 (previous year: 31) and all have been satisfactorily resolved within the year. The Shareholders' Grievance Committee was dissolved on May 27, 2014, consequent upon the constitution of Stakeholders Relationship Committee as required under Section 178 of the Companies Act, 2013.

General Body Meetings

The last three Annual General Meetings were held as under:

Financial Year	Date	Time	Location	Special Resolutions Passed
2010-11	29.7.2011	4:00 pm	Kishinchand Chellaram College, Dinshaw Wacha Road, Churchgate, Mumbai 400020	None
2011-12	6.8.2012	4:00 pm	Kishinchand Chellaram College, Dinshaw Wacha Road, Churchgate, Mumbai 400020	None
2012-13	30.7.2013	4:00 pm	Jai Hind Co ll ege, 'A' Road, Churchgate, Mumbai 400020	 Agreement with Mr. Brahm Vasudeva for the Company availing his advisory services. Approval for holding an office of profit and revised remuneration payable to Mr. Neil Vasudeva, son of Mr. Brahm Vasudeva, Chairman.

No special resolutions were required to be put through postal ballot in the year 2013-14. No special resolutions on matters requiring postal ballot are placed for shareholders' approval at the ensuing Annual General Meeting.

Disclosures

There were no transactions of a material nature with the Promoters, the Directors or the Management or relatives that may have any potential conflict with the interest of the Company at large during the year 2013-14. Transactions with related parties as per requirements of Accounting Standard 18 are disclosed in Point 13 in Note 24 forming part of the accounts. The Company has entered into a Leave and Licence Agreement with Mr. Brahm Vasudeva, Chairman, on March 12, 2014, granting him licence to use and occupy the Company's flat No.22 at Rijhumal Mansion Co-operative Housing Society Ltd., Peddar Road, Mumbai, for a period of 12 months commencing from June 1, 2014, or at a later date to be mutually agreed by the Company and Mr. Brahm Vasudeva, on the basis of an independent valuation report of M/s. Universal Surveyors & Adjusters Pvt. Ltd., on payment of licence fee of ₹90,000/- p.m. and an interest-free refundable deposit of ₹10 lakhs. These transactions are not in conflict with the interest of the Company at large.

There was one instance of delay of four days in sending the signed share certificates after transfer to our shareholder by our Registrars & Share Transfer Agent (RTA) Link Intime India Pvt. Ltd. during the year 2011-12, despite clear instructions by the Company to ensure despatch before the statutory deadline, for which the Company received a letter from the Securities and Exchange Board of India (SEBI) dated May 30, 2014, advising the Company to take steps to rectify the deficiency. The Company has advised the RTA to strictly ensure that all transactions having statutory time lines, including despatch of share certificates after transfer, are executed within the stipulated time limits. The matter has been explained in writing to SEBI and discussed at the Board.

Apart from the one instance mentioned hereinabove, there were no instances of non-compliance nor have any penalties or strictures been imposed by the Stock Exchange or the Securities and Exchange Board of India or any other statutory authority during the last three years on any matter related to the capital markets.

Means of Communication

During the year, quarterly results were approved by the Board of Directors and submitted to the Stock Exchange in terms of the requirements of Clause 41 of the Listing Agreement. Quarterly results are published as required in prominent local daily newspapers, namely, The Economic Times and Maharashtra Times. The results are displayed on the Company's website www.hawkinscookers.com. No presentations have been made to institutional investors or to analysts. Management Discussion and Analysis is stated in the Directors' Report.

SHAREHOLDER INFORMATION

The Annual General Meeting is to be held on Friday, September 19, 2014, at 4:00 pm at Jai Hind College, 'A' Road, Churchgate, Mumbai 400020.

The Financial Calendar in the year 2014-15 is as follows:

- May 27 : Approval of Annual Results of 2013-14
 - July 31 : Approval of First Quarter Results

August 26 : Mailing of Annual Report

September 12

to September 19 : Dates of Book Closure

September 19: Annual General Meeting

October 18 : Payment of Dividend of ₹60 per share (Subject to approval of the shareholders at the AGM).

- November 11: Approval of Second Quarter Results
- By mid-February 2015 : Approval of Third Quarter Results

Month	Company S	łock Prices ₹	Sensex	Index
	High	Low	High	Low
April	2250	1765	19623	18144
May	2460	2126	20444	19451
June	2300	2113	19860	18467
July	2238	1800	20351	19127
August	2023	1602	19569	17449
September	1790	1635	20740	18166
October	2084	1722	21205	19265
November	2270	2022	21322	20138
December	2357	2120	21484	20569
January	2390	1920	21410	20344
February	2015	1830	21141	19963
March	2070	1830	22467	20921

Stock Market Price data for the year 2013-14

The equity shares of the Company are listed on the Bombay Stock Exchange. Stock Code: 508486

Distribution of Shareholding as on March 31, 2014

Registrar and Share Transfer Agent: The Company's Registrar and Share Transfer Agent (RTA) is Link Intime India Pvt. Ltd. (registered office at C-13, Pannalal Silk Mills Compound, LBS Marg, Bhandup West, Mumbai 400078). The RTA acknowledges and executes transfer of shares, arranges for issue of dividend, processes dematerialisation and rematerialisation of shares, receives and deals with complaints from investors under the supervision and control of the Company.

Share Transfer System: The Company's shares are traded in the Stock Exchange in dematerialised mode. Shares in physical mode which are lodged for transfer with the Company or the RTA are processed and returned to the shareholders within the stipulated 15 days.

Dematerialisation of Shares: As on March 31, 2014, 94.69% of the Company's total shares representing 5,007,239 shares were held in dematerialised mode and the balance 280,576 shares were held in physical mode.

Category	Number of Shares	Shareholding
Banks/Financial Institutions	22,664	0.43%
Mutual Funds	318,285	6.02%
Bodies Corporate	72,011	1.36%
Foreign Institutional Investors	6,502	0,12%
Promoters	2,962,836	56.03%
Others	1,905,517	36.04%
Total	5,287,815	100.00%

Plant Locations

Hoshiarpur (Punjab) and in Jaunpur District (UP).

Address for Communication

The Company's plants are located at Thane (Maharashtra), The Company's registered office is situated at Maker Tower F101, Cuffe Parade, Mumbai 400005. Shareholders holding shares in dematerialised mode should address their correspondence reaarding change of address/bank details to their respective Depository Participant.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HAWKINS COOKERS LIMITED

Report on the Financial Statements

We have audited the accompanying financial statements of **HAWKINS COOKERS LIMITED** ("the Company"), which comprise the Balance Sheet as at 31st March, 2014, the Statement of Profit and Loss and the Cash Flow Statement for the year then ended, and a summary of the significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

The Company's Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the Accounting Standards notified under the Companies Act, 1956 ("the Act") (which continue to be applicable in respect of Section 133 of the Companies Act, 2013 in terms of General Circular 15/2013 dated 13th September, 2013 of the Ministry of Corporate Affairs) and in accordance with the accounting principles generally accepted in India. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with the ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:

(a) in the case of the Balance Sheet, of the state of affairs of the Company as at 31st March, 2014;

(b) in the case of the Statement of Profit and Loss, of the profit of the Company for the year ended on that date; and

(c) in the case of the Cash Flow Statement, of the cash flows of the Company for the year ended on that date.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2003 ("the Order") issued by the Central Government in terms of Section 227(4A) of the Act, we give in the Annexure a statement on the matters specified in paragraphs 4 and 5 of the Order.

2. As required by Section 227(3) of the Act, we report that:

(a) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

(b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.

(c) The Balance Sheet, the Statement of Profit and Loss, and the Cash Flow Statement dealt with by this Report are in agreement with the books of account.

(d) In our opinion, the Balance Sheet, the Statement of Profit and Loss, and the Cash Flow Statement comply with the Accounting Standards notified under the Act (which continue to be applicable in respect of Section 133 of the Companies Act, 2013 in terms of General Circular 15/2013 dated 13th September, 2013 of the Ministry of Corporate Affairs).

(e) On the basis of the written representations received from the directors as on 31st March, 2014 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2014 from being appointed as a director in terms of Section 274(1)(g) of the Act.

For **DELOITTE HASKINS & SELLS LLP**

Chartered Accountants (Firm's Registration No. 117366W / W-100018)

Rajesh K. Hiranandani Partner (Membership No. 36920)

Mumbai: May 27, 2014

ANNEXURE TO THE INDEPENDENT AUDITORS' REPORT (Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

(i) Having regard to the nature of the Company's business / activities / results during the year, clauses (xii), (xiii), (xiv), (xviii), (xix) and (xx) of paragraph 4 of the Order are not applicable to the Company.

(ii) In respect of its fixed assets:

(a) The Company has maintained proper records showing full particulars, including quantitative details and situation of the fixed assets.

(b) The fixed assets were physically verified during the year by the Management in accordance with a regular programme of verification which, in our opinion, provides for physical verification of all the fixed assets at reasonable intervals. According to the information and explanations given to us, no material discrepancies were noticed on such verification.

(c) The fixed assets disposed off during the year, in our opinion, do not constitute a substantial part of the fixed assets of the Company and such disposal has, in our opinion, not affected

the going concern status of the Company.

(iii) In respect of its inventories:

(a) As explained to us, the inventories were physically verified during the year by the Management at reasonable intervals.

(b) In our opinion and according to the information and explanations given to us, the procedures of physical verification of inventories followed by the Management were reasonable and adequate in relation to the size of the Company and the nature of its business.

(c) In our opinion and according to the information and explanations given to us, the Company has maintained proper records of its inventories and no material discrepancies were noticed on physical verification.

(iv) (a) The Company has not granted any loans, secured or unsecured, to companies, firms or other parties listed in the Register maintained under Section 301 of the Companies Act, 1956. (b) In respect of loans, secured or unsecured, taken by the Company from companies, firms or other parties covered in the Register maintained under Section 301 of the Companies Act, 1956, according to the information and explanations given to us:

(i) The Company has taken loans by way of fixed deposits aggregating Rs. 75 lakhs from two parties during the year. At the year-end, the outstanding balances of such loans taken aggregated Rs. 713.13 lakhs (number of parties: eight) and the maximum amount involved during the year was Rs. 749.63 lakhs (number of parties: ten).

(ii) The rate of interest and other terms and conditions of such loans are, in our opinion, *prima facie* not prejudicial to the interests of the Company.

(iii)The payments of principal amounts and interest in respect of such loans are regular/as per stipulations.

(v) In our opinion and according to the information and explanations given to us, having regard to the explanations that some of the items purchased are of special nature and suitable alternative sources are not readily available for obtaining comparable quotations, there is an adequate internal control system commensurate with the size of the Company and the nature of its business with regard to purchases of inventory and fixed assets and the sale of goods. There are no sales of services. During the course of our audit, we have not observed any major weakness in such internal control system.

(vi) In respect of contracts or arrangements entered in the Register maintained in pursuance of Section 301 of the Companies Act, 1956, to the best of our knowledge and belief and according to the information and explanations given to us:

(a) The particulars of contracts or arrangements referred to in Section 301 that needed to be entered in the Register maintained under the said Section have been so entered.

(b) Where each of such transaction (excluding loans reported under paragraph (iv) above) is in excess of Rs.5 lakhs in respect of any party, the transactions have been made at prices which are *prima facie* reasonable having regard to the prevailing market prices at the relevant time.

(vii) In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of Sections 58A and 58AA or any other relevant provisions of the Companies Act, 1956 and the Companies (Acceptance of Deposits) Rules, 1975 with regard to the deposits accepted from the public. According to the information and explanations given to us, no order has been passed by the Company Law Board or the National Company Law Tribunal or the Reserve Bank of India or any Court or any other Tribunal.

(viii) In our opinion, the Company has an adequate internal audit system commensurate with the size and the nature of its business.

(ix) We have broadly reviewed the cost records maintained by the Company pursuant to the Companies (Cost Accounting Records) Rules, 2011 prescribed by the Central Government under Section 209(1)(d) of the Companies Act, 1956 in respect of the products manufactured by the Company and are of the opinion that *prima facie* the prescribed cost records have been made and maintained. We have, however, not made a detailed examination of the cost records with a view to determining whether they are accurate or complete.

(x) According to the information and explanations given to us in respect of statutory dues:

(a) The Company has generally been regular in depositing undisputed statutory dues, including Provident Fund, Investor Education and Protection Fund, Employees' State Insurance, Income Tax, Sales Tax, Wealth Tax, Service Tax, Customs Duty, Excise Duty, Cess and other material statutory dues applicable to it with the appropriate authorities.

(b) There were no undisputed amounts payable in respect of Provident Fund, Investor Education and Protection Fund, Employees' State Insurance, Income Tax, Sales Tax, Wealth Tax, Service Tax, Customs Duty, Excise Duty, Cess and other material statutory dues in arrears as at 31st March, 2014 for a period of more than six months from the date they became payable.

(c) Details of dues of Income Tax, Sales Tax / Value Added Tax and Excise Duty which have not been deposited as on 31st March, 2014 on account of disputes are given below:

Statute	Nature of Dues	Forum where Dispute is pending	Period to which the amount relates	Amount Involved (Rs. In lacs)
Income Tax Act, 1961	Income tax, Penalties and Interest thereon	Income Tax Appellate Tribunal	AY 2007-08, AY 2008-09 and AY 2009-10	7.01
	Commissioner of Income Tax (Appeals) AY 2005-2006 and AY 2007-08 (Appeals) AY 2000-10		0.10	
	Tax deducted at source and Interest thereon	Commissioner of Income Tax (Appeals)	AY 2009-10, AY 2011-12 and AY 2012-2013	1.61
Sales Tax/ Value Added Tax Laws	Sales Tax/ Value Added Tax	Appellate Authority - up to Commissioner's level	1987-2011	28.40
		Appellate Authority - Tribunal level	1999-2009	9.68
		Patna High Court	2005-2006	20.01
		Deputy Commissioner of Sales Tax	2009-2010	12.54
		Joint Commissioner, Commercial Tax, Kanpur	2010-2011	1.50
Centra l Excise Act, 1944	Excise duty and Penalties	Commissioner of Central Excise Appeals	2009-2013	137.29
		Custom Excise and Service Tax Appellate Tribunal	2002-2011	240.02
		Joint Commissioner, Centra l Excise	2011-2012	28.94

There were no disputed dues remaining unpaid in respect of service tax, customs duty, wealth tax and cess as on March 31, 2014.

(xi) The Company does not have accumulated losses at the end of the financial year and the Company has not incurred cash losses during the financial year covered by our audit and in the immediately preceding financial year.

(xii) In our opinion and according to the information and explanations given to us, the Company has not defaulted in the repayment of dues to any banks. The Company has not obtained any borrowings from financial institutions and has also not issued any debentures.

(xiii) According to the information and explanations given to us, the Company has not given guarantees for loans taken by others from banks and financial institutions.

(xiv) To the best of our knowledge and belief and according to the information and explanations given to us, there have been no term loans availed during the year.

(xv) In our opinion and according to the information and explanations given to us and on an overall examination of the Balance Sheet, we report that funds raised on short-term basis have, *prima facie*, not been used during the year for long- term investment.

(xvi)To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company and no material fraud on the Company has been noticed or reported during the year.

For **DELOITTE HASKINS & SELLS LLP** Chartered Accountants

(Firm's Registration No. 117366W / W-100018)

RACAGE - A.

Rajesh K. Hiranandani Partner (Membership No. 36920)

Mumbai: May 27, 2014

BALANCE SHEET

	Note No.	As at I	Mar. 31, 2014	As at N	lar. 31, 2013
		₹ Lakhs	₹ Lakhs	₹ Lakhs	₹ Lakhs
Equity and Liabilities					
SHAREHOLDERS' FUNDS					
Share capital	2	528.78		528.78	
Reserves and surplus	3	5062.89	5591.67	4946.59	5475.37
NON-CURRENT LIABILITIES					
Long-term borrowings	4	NIL		1101.20	
Deferred tax liabilities (Net)	5	128.87		101.54	
Long term provisions	6	230.69	359.56	211.64	1414.38
CURRENT LIABILITIES					
Short-term borrowings	7	NIL		NIL	
Trade payables	8	3581.54		2861.45	
Other current liabilities	9	5211.91		4058.52	
Short-term provisions	10	3769.80	12563.25	3141.98	10061.9
TOTAL			18514.48		16951.70
Assets					
NON-CURRENT ASSETS					
Fixed assets	11				
Tangible assets		2278.83		2036.67	
Intangible assets		NIL		NIL	
Capital work-in-progress		129.69		64.44	
		2408.52		2101.11	
Non-current investments	12	0.25		8.25	
Long term loans and advances	13	408.99	2817.76	437.13	2546.4
CURRENT ASSETS					
Inventories	14	6348.01		4752.86	
Trade receivables	15	3794.89		4124.36	
Cash and cash equivalents	16	5197.47		5123.49	
Short-term loans and advances	17	356.35	15696.72	404.50	14405.2
TOTAL			18514.48		16951.70

See accompanying notes 1 to 24 to the financial statements.

In terms of our Report attached For DELOITTE HASKINS & SELLS LLP Chartered Accountants

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Rajesh K. Hiranandani Partner

Mumbai: May 27, 2014

K Brahm Vasudeva

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Chairman

J. M. Mukhi Director

S. Dutta Choudhury

Vice-Chairman & Chief Executive Officer

Gen. V. N. Sharma (Retd.)

Director

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B. K. Khare Director

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Sudeep Yadav Director

S. K. Diwanji Director

Hutoxi Bhesania Company Secretary

STATEMENT OF PROFIT AND LOSS

	Note No.		e year ended Mar. 31, 2014		year ended 1ar. 31, 2013
		₹ Lakhs	₹ Lakhs	₹ Lakhs	₹ Lakhs
Revenue from operations – Gross	18	48054.58		44682.15	
Less: Excise duty		2346.34		2210.23	
Revenue from operations – Net		45708.24		42471.92	
Other Income	19	452.81		478.15	
Total Revenue			46161.05		42950.07
Expenses:					
Cost of materials consumed	20	15667.39		14246.10	
Purchases of Stock-in-Trade		4696.14		4242.64	
Changes in inventories of finished goods, work-in-progress and Stock-in-Trade	14	—1521.94		—430.65	
Employee benefits expense	21	5745.85		4789.88	
Finance costs	22	351.02		300.98	
Depreciation and amortization expense		262.11		242.53	
Other expenses	23	15254.95		14552.59	
Total Expenses			40455.52		37944.07
Profit before tax			5705.53		5006.00
Tax expense:					
Current tax		1850.00		1589.00	
Deferred tax		27.34		6.69	
			1877.34		1595.69
Profit for the year			3828.19		3410.31
Earnings per share (face value ₹10) – Basic and Diluted – Note 24(9) (in Rupees)			72.40		64.49

See accompanying notes 1 to 24 to the financial statements.

S. K. Diwanji Director

Hutoxi Bhesania Company Secretary

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B. K. Khare

Director

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Director

Sudeep Yadav

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S. Dutta Choudhury Vice-Chairman & Chief Executive Officer

Gen. V. N. Sharma (Retd.) Director

Brahm Vasudeva Chairman

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J. M. Mukhi Director

In terms of our Report attached For DELOITTE HASKINS & SELLS LLP Chartered Accountants

RKitter

Rajesh K. Hiranandani Partner Mumbai: May 27, 2014

## CASH FLOW STATEMENT

|    |                                                                                        |            | For the year<br>ended    | For the year<br>ended    |
|----|----------------------------------------------------------------------------------------|------------|--------------------------|--------------------------|
|    |                                                                                        |            | Mar. 31, 2014<br>₹ Lakhs | Mar. 31, 2013<br>₹ Lakhs |
| Α. | Cash Flow from Operating Activities:                                                   |            | C LONIS                  |                          |
|    | Profit before tax                                                                      |            | 5705.53                  | 5006.00                  |
|    | Adjustments for :                                                                      |            |                          |                          |
|    | Depreciation and amortization expense                                                  |            | 262.11                   | 242.53                   |
|    | -Profit/Loss on sale of fixed assets (net)                                             |            |                          | 10.51                    |
|    | Interest income                                                                        |            | -438.88                  | —478.01                  |
|    | Dividend income                                                                        |            | 0.03                     | 0.05                     |
|    | Finance Costs                                                                          |            | 351.02                   | 300.98                   |
|    | Provision for compensated absences                                                     |            | 28.22                    | 12.10                    |
|    | Operating profit before working capital change<br>Changes in working capital           | S          | 5899.71                  | 5094.06                  |
|    | Adjustments for —increase/decrease in                                                  |            |                          |                          |
|    | operating assets:<br>Inventories                                                       |            | 1505 14                  | 7.86                     |
|    | Trade receivables                                                                      |            | —1595.14<br>329.47       | —1005.07                 |
|    | Short term loans and advances                                                          |            | 48.14                    | —139.42                  |
|    | Long term loans and advances                                                           |            | -3.83                    | -26.87                   |
|    | Adjustments for increase/—decrease                                                     |            |                          |                          |
|    | in operating liabilities:                                                              |            |                          |                          |
|    | Trade payables                                                                         |            | 720.10                   | 132.46                   |
|    | Other current liabilities                                                              |            | —199.32                  | —117.99                  |
|    | Cash generated from operations                                                         |            | 5199.13                  | 3945.03                  |
|    | Income taxes paid (net)                                                                |            | —1865.10                 | —1647.24                 |
|    | Net Cash Flow from Operating Activities                                                | Α          | 3334.03                  | 2297.79                  |
| B. | Cash Flow from Investing Activities:                                                   |            |                          |                          |
|    | Purchase of fixed assets (including capital adva                                       | inces)     | —539.39                  | —368.60                  |
|    | Sale of fixed assets                                                                   |            | 25.18                    | 21.61                    |
|    | Proceeds from Sale of Shares of Janakalyan<br>Sahakari Bank Ltd.                       |            | 8.00                     | 2.00                     |
|    | Interest received                                                                      |            | 438.88                   | 478.01                   |
|    | Dividend received                                                                      |            | 0.03                     | 0.05                     |
|    | Fixed Deposit placed/reclassified with banks                                           |            |                          |                          |
|    | (greater than one year maturity)                                                       |            | NIL                      | 100.00                   |
|    | Net Cash from/—Used in Investing Activities                                            | В          | 67.30                    | 233.07                   |
| С. | Cash Flow from Financing Activities:                                                   |            |                          |                          |
|    | Finance costs paid                                                                     |            |                          | —253.65                  |
|    | Dividend paid (including tax on dividend)                                              |            | —3061.82                 |                          |
|    | Increase/—Decrease in short term borrowings<br>Fixed Deposits received during the year |            | NIL                      | NI                       |
|    | (current liabilities)                                                                  |            | 1284.74                  | 349.48                   |
|    | Fixed Deposits repaid during the year (long term borrowings)                           |            | -1101.20                 | —118.30                  |
|    | Net Cash Used in Financing Activities                                                  | с          |                          |                          |
|    | Net Increase in Cash and Cash Equivalents                                              | A + B + C  | 42.56                    | 76.45                    |
|    | Cash and cash equivalents at the                                                       |            |                          |                          |
|    | commencement of the year                                                               | (i)        | 4996.53                  | 4920.08                  |
|    | Cash and cash equivalents as at the end of                                             |            |                          |                          |
|    | the year (Note 16)                                                                     | (ii)       | 5039.09                  | 4996.53                  |
|    | Net Increase in Cash and Cash Equivalents                                              | (ii) - (i) | 42.56                    | 76.45                    |

Previous year's figures have been regrouped wherever necessary to conform to this year's classification. See accompanying notes 1 to 24 to the financial statements. Signatures to Cash Flow Statement

KU.S

Brahm Vasudeva Chairman

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S. Dutta Choudhury Vice-Chairman & Chief Executive Officer

B. N. Khere

B. K. Khare Director

S. K. Diwanji Director

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J. M. Mukhi Director

Gen. V. N. Sharma (Retd.) Director

Suley Jacker

Sudeep Yadav Director

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Hutoxi Bhesania Company Secretary

Mumbai: May 27, 2014

## AUDITORS' REPORT

In terms of our report attached

For DELOITTE HASKINS & SELLS LLP Chartered Accountants

7-00

Rajesh K. Hiranandani Partner Mumbai: May 27, 2014

## NOTE 1

## Significant Accounting Policies

## a. Basis of preparation of accounts

The accounts have been prepared to comply in all material aspects with applicable accounting principles in India, the Accounting Standards referred to in sub-section (3C) of Section 211 of the Companies Act, 1956 ("the 1956 Act") [which continue to be applicable in respect of Section 133 of the Companies Act, 2013 ("the 2013 Act") in terms of General Circular 15/2013 dated September 13, 2013, of the Ministry of Corporate Affairs] and the relevant provisions of the 1956 Act/2013 Act.

## b. Use of estimates

The preparation of the financial statements, in conformity with the generally accepted accounting principles, requires estimates and assumptions to be made that affect the reported amounts of assets and liabilities (including contingent liabilities) on the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Differences between actual results and estimates are recognised in the period in which the results are known/materialized.

## c. Sales

Sales are recognized, net of returns and trade discounts, on transfer of significant risks and rewards of ownership to the buyer, which generally coincides with the despatch of goods to customers.

## d. Research and Development

Research and development costs (other than cost of fixed assets acquired) are charged as an expense in the year in which they are incurred.

## e. Employee Benefits

## Defined Contribution Plan:

Contributions to Provident Fund, Superannuation Fund, Deposit Linked Insurance and Employee State Insurance are charged to the Statement of Profit and Loss as incurred.

## Defined Benefit Plan/Long Term compensated absences:

Liability towards Gratuity and Long term compensated absences is determined by independent actuaries, using the projected unit credit method. Actuarial gains and losses are recognised immediately as income or expense in the Statement of Profit and Loss. Obligation is measured at the present value of estimated future cash flows using a discount rate that is determined by reference to the market yields at the Balance Sheet date on Government Bonds where the currency and terms of the Government Bonds are consistent with the currency and estimated terms of the defined benefit obligation.

## Provident Fund:

The Company's Provident Fund operates under exemption granted under Section 17(1)(a) of the Employees' Provident Funds and Miscellaneous Provisions Act, 1952. Conditions for exemption stipulate that the employer shall make good deficiency, if any, in the interest rate declared by the Trust as compared to the statutory limit.

## f. Operating Lease

Assets taken on lease under which all the risks and rewards of ownership are effectively retained by the lessor are classified as operating leases. Lease payments under operating leases are recognised as expenses on accrual basis in accordance with the respective lease agreements.

## g. Fixed Assets

The gross block of fixed assets is stated at cost of acquisition or construction including any attributable cost of bringing the asset to its working condition for its intended use.

## h. Depreciation and Amortization

Depreciation on Fixed Assets for the year has been provided on all assets on Straight Line Method at the rates specified in Schedule XIV to the Companies Act, 1956.

## i. Inventories

Raw Materials are valued at lower of weighted average cost and estimated net realisable value. Materials other than Raw Materials are valued on the basis of First-In, First-Out. Work in Progress and Finished Goods include costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

## j. Investments

Investments, all of which are long term, are stated at cost less provision, if any, for decline other than temporary in value of such investments.

## k. Export Benefits

Duty benefits against exports are accounted for on accrual basis.

## I. Foreign Currency Translations

Foreign currency monetary current assets and current liabilities are translated at rates ruling at the year end and exchange differences are recognised in the Statement of Profit and Loss. The company has not entered into any foreign exchange forward contracts during the year.

## m. Taxes on Income

Current tax is determined as the amount of tax payable in respect of taxable income for the year. Deferred tax is recognised, subject to the consideration of prudence, on timing differences, being the difference between taxable income and accounting income, that originate in one period and are capable of reversal in one or more subsequent periods. Deferred tax assets are not recognised on unabsorbed depreciation and carry forward of losses unless there is a virtual certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised.

## n. Contingent Liabilities

Contingent Liabilities are disclosed in the notes to accounts. Provision is made in the accounts if it becomes probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

| NOTE 2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | at Mar. 31, 2014 | As at Mar. 31, 2013 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|---------------------|
| Share Capital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | ₹ Lakhs          | takhs               |
| AUTHORISED<br>10,000,000 (previous year: 10,000,000) Equity Shares of ₹10 each                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 1000.00          | 1000.00             |
| ISSUED AND SUBSCRIBED<br>5,287,815 (previous year: 5,287,815) Equity Shares of ₹10 each,<br>fully paid up. No change in the year and previous year.<br>The Company has one class of Equity Shares having a par value<br>of ₹10 per share. Each shareholder is eligible for one vote per<br>share held. The dividend proposed by the Board of Directors is<br>subject to the approval of the shareholders in the ensuing<br>Annual General Meeting, except in case of interim dividend.<br>In the event of liquidation, the equity shareholders are eligible<br>to receive the remaining assets of the Company after distribution<br>of all preferential amounts, in proportion to their shareholding. | 528.78           | 528.78              |
| Shareholders holding more than 5 percent Equity Shares                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                  |                     |
| – Mr. Brahm Vasudeva: 1,830,232 (previous year 1,830,532) Equit                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | y Shares         |                     |
| – Mr. Neil Vasudeva: 380,032 (previous year 380,032) Equity Sh                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | nares            |                     |
| – Mr. Nikhil Vasudeva: 380,032 (previous year 380,032) Equity Sh                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | nares            |                     |

NOTE 3

|                                                                   | As at M | lar. 31, 2014 | As at N | 1ar. 31, 2013 |
|-------------------------------------------------------------------|---------|---------------|---------|---------------|
| Reserves and Surplus                                              | ₹ Lakhs | ₹ Lakhs       | ₹ Lakhs | ₹ Lakhs       |
| SECURITIES PREMIUM ACCOUNT                                        |         | 249.25        |         | 249.25        |
| GENERAL RESERVE                                                   |         |               |         |               |
| As per last Balance Sheet                                         | 3000.31 |               | 2500.31 |               |
| Add: Transfer from Surplus in the Statement of<br>Profit and Loss | 500.00  | 3500.31       | 500.00  | 3000.31       |
| SURPLUS IN THE STATEMENT OF PROFIT AND LOSS                       |         |               |         |               |
| As per last Balance sheet                                         | 1697.03 |               | 1879.96 |               |
| Add: Profit for the year                                          | 3828.19 |               | 3410.31 |               |
| Amount available for appropriation                                | 5525.22 |               | 5290.27 |               |
| Less: Appropriations                                              |         |               |         |               |
| Proposed dividend                                                 | 3172.69 |               | 2643.91 |               |
| Tax on proposed dividend                                          | 539.20  |               | 449.33  |               |
| Transfer to General Reserve                                       | 500.00  | 1313.33       | 500.00  | 1697.03       |
|                                                                   |         | 5062.89       |         | 4946.59       |

| NOTE 4                           |                     |                     |
|----------------------------------|---------------------|---------------------|
|                                  | As at Mar. 31, 2014 | As at Mar. 31, 2013 |
| Long Term Borrowings (Unsecured) | ₹ Lakhs             | <b>₹</b> Lakhs      |
| FIXED DEPOSITS                   |                     |                     |
| From Related parties             | NIL                 | 33.50               |
| From Others                      | NIL                 | 1067.70             |
|                                  | NIL                 | 1101.20             |

| NOTE 5 |                                                                                                                                  | A I. B.             |                           | A I.N                      | 4. 01 0010               |
|--------|----------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------------|----------------------------|--------------------------|
|        | Deferred Tax Liabilities (Net)                                                                                                   | As at M<br>₹ Lakhs  | /lar. 31, 2014<br>₹ Lakhs | As at N<br>₹ Lakhs         | 1ar. 31, 2013<br>₹ Lakhs |
|        | Deferred Tax Liabilities                                                                                                         |                     |                           |                            |                          |
|        | On fiscal allowances on fixed assets<br>Less: Deferred Tax Assets                                                                |                     | 277.17                    |                            | 249.93                   |
|        | On employee separation and retirement                                                                                            | 119.97              |                           | 119.02                     |                          |
|        | On provision for debts considered uncertain<br>of recovery                                                                       | 0.33                |                           | 0.33                       |                          |
|        | On other timing differences                                                                                                      | 28.00               | 148.30                    | 29.04                      | 148.39                   |
|        | Net Liability                                                                                                                    |                     | 128.87                    |                            | 101.54                   |
| NOTE 6 |                                                                                                                                  |                     |                           |                            |                          |
|        |                                                                                                                                  | As at N             | Mar. 31, 2014             | As at N                    | 1ar. 31, 2013            |
|        | Long Term Provisions                                                                                                             |                     | ₹ Lakhs                   |                            | ₹ Lakhs                  |
|        | Provision for employee benefits                                                                                                  |                     | 230.69                    |                            | 211.64                   |
| NOTE 7 |                                                                                                                                  |                     |                           |                            |                          |
|        |                                                                                                                                  | As at N             | Mar. 31, 2014             | As at N                    | 1ar. 31, 2013            |
|        | Short Term Borrowings                                                                                                            |                     | ₹ Lakhs                   |                            | ₹ Lakhs                  |
|        | Bank Overdraft                                                                                                                   |                     | NIL                       |                            | NIL                      |
| NOTE 8 |                                                                                                                                  |                     |                           |                            |                          |
|        | Trade Payables                                                                                                                   | As at N<br>₹ Lakhs  | /lar. 31, 2014<br>₹ Lakhs | As at №<br>₹ Lakhs         | 1ar. 31, 2013<br>₹ Lakhs |
|        | Total outstanding dues of Micro Enterprises and<br>Small Enterprises [Note 24(6)]                                                | 14.14               |                           | 21.44                      |                          |
|        | Total outstanding dues of creditors other than<br>Micro Enterprises and Small Enterprises                                        | 3567.40             | 3581.54                   | 2840.01                    | 2861.45                  |
|        |                                                                                                                                  |                     |                           |                            |                          |
| NOTE 9 |                                                                                                                                  | As at Mar. 31, 2014 |                           | As at N                    | 1ar. 31, 2013            |
|        | Other Current Liabilities                                                                                                        | ₹ Lakhs             | ₹ Lakhs                   | ₹ Lakhs                    | <b>₹</b> Lakhs           |
|        | Fixed Deposits                                                                                                                   |                     |                           |                            |                          |
|        | (Unsecured- current maturities of long term debt)<br>From Related parties                                                        | 593.13              |                           | 531.13                     |                          |
|        | From Others                                                                                                                      | 1858.04             |                           | 635.30                     |                          |
|        |                                                                                                                                  | 2451.17             |                           | 1166.43                    |                          |
|        | Interest accrued but not due on borrowings                                                                                       | 180.90              |                           | 175.78                     |                          |
|        | Unclaimed Dividends                                                                                                              | 158.38              |                           | 126.96                     |                          |
|        | (There is no amount due and outstanding as at<br>Balance Sheet date to be credited to Investor<br>Education and Protection Fund) |                     |                           |                            |                          |
|        | Other payables:                                                                                                                  |                     |                           |                            |                          |
|        | Employee benefits                                                                                                                | 1218.42             |                           | 1467.37                    |                          |
|        | Advance payments from customers<br>Trade and Security Deposits received                                                          | 328.85<br>284.59    |                           | 385.31                     |                          |
|        |                                                                                                                                  | 284.59              |                           | 276.82                     |                          |
|        |                                                                                                                                  |                     |                           | 370 04                     |                          |
|        | Statutory dues                                                                                                                   | 525.24              |                           | 370.06<br>89.79            |                          |
|        |                                                                                                                                  |                     |                           | 370.06<br>89.79<br>2589.35 |                          |

| NOTE 10                                |         |              |                |                |
|----------------------------------------|---------|--------------|----------------|----------------|
|                                        | As at M | ar. 31, 2014 | As at N        | /lar. 31, 2013 |
| Short Term Provisions                  | ₹ Lakhs | ₹ Lakhs      | <b>₹</b> Lakhs | ₹ Lakhs        |
| Provision for employee benefits        | 57.91   |              | 48.74          |                |
| Others:                                |         |              |                |                |
| Provision for Proposed Dividend        | 3172.69 |              | 2643.91        |                |
| Provision for tax on Proposed Dividend | 539.20  |              | 449.33         |                |
|                                        | 3711.89 | 3769.80      | 3093.24        | 3141.98        |

## NOTE 11 Fixed Assets AT PAGE 20

| NOTE 12                                                 |         |              |         |               |
|---------------------------------------------------------|---------|--------------|---------|---------------|
|                                                         | As at M | ar. 31, 2014 | As at M | lar. 31, 2013 |
| Non Current Investments                                 | ₹ Lakhs | ₹ Lakhs      | ₹ Lakhs | ₹ Lakhs       |
| Investments in equity instruments (at cost):            |         |              |         |               |
| Unquoted and Non-Trade                                  |         |              |         |               |
| 2,500 Shares of ₹10 each fully paid up in               |         |              |         |               |
| Saraswat Co-operative Bank Ltd.                         | 0.25    |              | 0.25    |               |
| None Shares (previous year 80,000 shares) of            |         |              |         |               |
| ₹10 each fully paid up in Janakalyan Sahakari Bank Ltd. | NIL     | 0.25         | 8.00    | 8.25          |
|                                                         |         |              |         |               |

| NOTE 13                                                                                |         |              |         |               |
|----------------------------------------------------------------------------------------|---------|--------------|---------|---------------|
|                                                                                        | As at M | ar. 31, 2014 | As at N | 1ar. 31, 2013 |
| Long Term Loans & Advances                                                             | ₹ Lakhs | ₹ Lakhs      | ₹ Lakhs | ₹ Lakhs       |
| (Unsecured and considered good)                                                        |         |              |         |               |
| Capital Advances                                                                       | 43.40   |              | 90.43   |               |
| Security deposits                                                                      | 139.69  |              | 135.89  |               |
| Other loans & advances:                                                                |         |              |         |               |
| Taxation payments (net of provision ₹10507.69 lakhs)<br>(previous year ₹8657.69 lakhs) | 225.90  | 408.99       | 210.81  | 437.13        |
|                                                                                        |         |              |         |               |

| NOTE 14                                                           |                   |               |                   |               |
|-------------------------------------------------------------------|-------------------|---------------|-------------------|---------------|
|                                                                   | As at M           | lar. 31, 2014 | As at N           | 1ar. 31, 2013 |
| <b>Inventories</b><br>(at lower of cost and net realisable value) | ₹ Lakhs           | ₹ Lakhs       | <b>₹</b> Lakhs    | ₹ Lakhs       |
| Raw Materials:<br>Aluminium<br>Others                             | 820.59<br>594.67  | 1415.26       | 673.07<br>653.11  | 1326.18       |
| Work in progress:<br>Pressure Cookers<br>Others                   | 1858.39<br>3.54   | 1861.93       | 1674.47<br>3.32   | 1677.79       |
| Finished Goods:<br>Pressure Cookers<br>Others                     | 2110.07<br>177.24 | 2287.31       | 1032.90<br>137.55 | 1170.45       |
| Stock in trade (Cookware)                                         |                   | 658.35        |                   | 437.39        |
| Stores & Spares                                                   |                   | 58.90         |                   | 70.45         |
| Packing Materials                                                 |                   | 66.26         |                   | 70.60         |
|                                                                   |                   | 6348.01       |                   | 4752.86       |

As at March 31, 2012 the value of Work in progress (Pressure Cookers & Others) was ₹2474.90 Lakhs, Finished Goods (Pressure Cookers & Others) ₹236.77 Lakhs and Stock in trade (Cookware) ₹143.31 Lakhs.

| NOTE 15                                                                     |         |               |         |               |
|-----------------------------------------------------------------------------|---------|---------------|---------|---------------|
|                                                                             | As at M | lar. 31, 2014 | As at N | 1ar. 31, 2013 |
| Trade Receivables                                                           | ₹ Lakhs | ₹ Lakhs       | ₹ Lakhs | ₹ Lakhs       |
| (Unsecured)                                                                 |         |               |         |               |
| Receivables outstanding for a period exceeding<br>six months from due date: |         |               |         |               |
| Considered good                                                             | 40.19   |               | 167.89  |               |
| Considered uncertain of recovery                                            | 0.96    |               | 0.96    |               |
|                                                                             | 41.15   |               | 168.85  |               |
| Less: Provision for receivables considered uncertain                        |         |               |         |               |
| of recovery                                                                 | 0.96    |               | 0.96    |               |
|                                                                             | 40.19   |               | 167.89  |               |
| Others – Considered good                                                    | 3754.70 | 3794.89       | 3956.47 | 4124.36       |

|                                               | As at M | lar. 31, 2014 | As at N | 1ar. 31, 2013 |
|-----------------------------------------------|---------|---------------|---------|---------------|
| Cash and Cash Equivalents                     | ₹ Lakhs | ₹ Lakhs       | ₹ Lakhs | <b>₹</b> Lakh |
| Balances with banks – on current accounts     | 370.78  |               | 488.31  |               |
| Cash on hand                                  | 5.10    |               | 5.42    |               |
| Balances with banks – on deposit accounts     | 4663.21 | 5039.09       | 4502.80 | 4996.5        |
| Earmarked balances with banks – for dividends |         | 158.38        |         | 126.9         |
|                                               |         | 5197.47       |         | 5123.4        |

| NOTE 17                                                        | As at Mar. 31, 2014 | As at Mar. 31, 2013            |
|----------------------------------------------------------------|---------------------|--------------------------------|
| Short Term Loans & Advances<br>(Unsecured and considered good) | ₹ Lakhs             | 7.8 di Wal. 01, 2010<br>₹ Lakh |
| Other loans & advances:                                        |                     |                                |
| Prepaid expenses                                               | 52.62               | 42.50                          |
| Cenvat/Service tax/VAT etc. recoverable                        | 179.20              | 194.48                         |
| Others                                                         | 124.53              | 167.52                         |
|                                                                | 356.35              | 404.50                         |

| NOTE 11                                     |                           | GROSS              | GROSS BLOCK          |                            |                           | DEPRE                         | DEPRECIATION       |                            | NET E                      | NET BLOCK                  |
|---------------------------------------------|---------------------------|--------------------|----------------------|----------------------------|---------------------------|-------------------------------|--------------------|----------------------------|----------------------------|----------------------------|
| <b>Fixed Assets</b><br>(Figures in ₹ Lakhs) | As at<br>April 1,<br>2013 | Additions          | Disposals            | As at<br>March 31,<br>2014 | As at<br>April 1,<br>2013 | Depreciation/<br>Amortization | Disposals          | As at<br>March 31,<br>2014 | As at<br>March 31,<br>2014 | As at<br>March 31,<br>2013 |
| TANGIBLE ASSETS                             |                           |                    |                      |                            |                           |                               |                    |                            |                            |                            |
| Land Leasehold                              | 3.42<br>(3.42)            | (NIL)<br>NIL       | (NIL)<br>NIL         | 3.42<br>(3.42)             | 1.39<br>(1.35)            | 0.04<br>(0.04)                | (NIT)<br>NIT       | 1.43<br>(1.39)             | 1.99                       | 2.03                       |
| Land Freehold                               | 2.00<br>(2.00)            | (NIL)<br>NIL       | (NIL)<br>NIL         | 2.00<br>(2.00)             | (NIT)<br>NIT              | (NIL)<br>NIL                  | (NIT)<br>NIT       | (III)<br>NIL               | 2.00                       | 2.00                       |
| Buildings *                                 | 874.12<br>(873.54)        | 7.34<br>(0.58)     | (NIF)<br>NIF         | 881.46<br>(874.12)         | 443.38<br>(423.42)        | 19.87<br>(19.96)              | (NIF)<br>NIF       | 463.25<br>(443.38)         | 418.21                     | 430.74                     |
| Plant & Equipment                           | 3149.62<br>(3004.98)      | 431.19<br>(267.47) | 1 30.72<br>(1 22.83) | 3450.09<br>(3149.62)       | 1770.56<br>(1687.53)      | 203.75<br>(182.27)            | 124.13<br>(99.24)  | 1850.18<br>(1770.56)       | 1599.91                    | 1379.06                    |
| Furniture & Fixtures                        | 136.14<br>(136.41)        | 1.07<br>(1.23)     | 0.42<br>(1.50)       | 136.79<br>(136.14)         | 114.38<br>(111.65)        | 1.53<br>(4.20)                | 0.41<br>(1.47)     | 115.50<br>(114.38)         | 21.29                      | 21.76                      |
| Vehicles                                    | 103.81<br>(104.29)        | 47.76<br>(21.54)   | 16.19<br>(22.02)     | 135.38<br>(103.81)         | 29.25<br>(33.44)          | 11.21<br>(10.40)              | 11.32<br>(14.59)   | 29.14<br>(29.25)           | 106.24                     | 74.56                      |
| Office Equipment                            | 376.44<br>(350.56)        | 33.81<br>(37.39)   | 21.15<br>(11.51)     | 389.10<br>(376.44)         | 249.92<br>(234.68)        | 25.71<br>(25.66)              | 15.72<br>(10.42)   | 259.91<br>(249.92)         | 129.19                     | 126.52                     |
| TOTAL TANGIBLE ASSETS                       | 4645.55<br>(4475.20)      | 521.17<br>(328.21) | 168.48<br>(157.86)   | 4998.24<br>(4645.55)       | 2608.88<br>(2492.07)      | 262.11<br>(242.53)            | 151.58<br>(125.72) | 2719.41<br>(2608.88)       | 2278.83                    | 2036.67                    |
| INTANGIBLE ASSETS                           |                           |                    |                      |                            |                           |                               |                    |                            |                            |                            |
| Trade Mark                                  | 5.47<br>(5.47)            | (NIF)<br>NIF       | (NIF)<br>NIF         | 5.47<br>(5.47)             | 5.47<br>(5.47)            | (NIL)<br>NIL                  | (NIF)<br>NIF       | 5.47<br>(5.47)             | NIL                        | NIL                        |
| TOTAL                                       | 4651.02                   | 521.17             | 168,48               | 5003.71                    | 2614.35                   | 262.11                        | 151.58             | 2724.88                    | 2278.83                    | 2036.67                    |
| Previous year                               | 4480.67                   | 328.21             | 157.86               | 4651.02                    | 2497.54                   | 242.53                        | 125.72             | 2614.35                    | 2036.67                    | 1983.13                    |
| Capital Work-in-Progress                    |                           |                    |                      |                            |                           |                               |                    |                            | 129.69                     | 64.44                      |
| TOTAL                                       |                           |                    |                      |                            |                           |                               |                    |                            | 2408.52                    | 2101.11                    |

Include shares in Co-operative Societies. Previous year's figures are given in brackets.

\*

## NOTES TO FINANCIAL STATEMENTS (continued)

| NOTE 18                              |          |               |          |               |
|--------------------------------------|----------|---------------|----------|---------------|
|                                      | For the  | e year ended  | For the  | e year ended  |
|                                      | Ν        | 1ar. 31, 2014 | 1        | Mar. 31, 2013 |
| Revenue from Operations              | ₹ Lakhs  | ₹ Lakhs       | ₹ Lakhs  | ₹ Lakhs       |
| Sale of products:                    |          |               |          |               |
| Pressure Cookers                     | 38688.48 |               | 36291.66 |               |
| Cookware                             | 7015.87  |               | 6098.49  |               |
| Others                               | 1517.63  | 47221.98      | 1509.46  | 43899.61      |
| Other operating revenues:            |          |               |          |               |
| Sale of scrap                        | 607.60   |               | 560.87   |               |
| Cash discounts, Export benefits etc. | 225.00   | 832.60        | 221.67   | 782.54        |
|                                      |          | 48054.58      |          | 44682.15      |
|                                      |          |               |          |               |

| NOTE 19                    |         |              |         |                |
|----------------------------|---------|--------------|---------|----------------|
|                            | For the | year ended   | For the | year ended     |
|                            | Me      | ar. 31, 2014 | Ν       | 1ar. 31, 2013  |
| Other Income               | ₹ Lakhs | ₹ Lakhs      | ₹ Lakhs | <b>₹</b> Lakhs |
| Interest income            | 438.88  |              | 478.01  |                |
| Dividend income            | 0.03    |              | 0.05    |                |
| Other non operating Income | 13.90   | 452.81       | 0.09    | 478.15         |

| NOTE 20                    |         |               |         |                |
|----------------------------|---------|---------------|---------|----------------|
|                            | For the | year ended    | For the | e year ended   |
|                            | N       | 1ar. 31, 2014 | N       | /lar. 31, 2013 |
| Cost of Materials Consumed | ₹ Lakhs | ₹ Lakhs       | ₹ Lakhs | <b>₹</b> Lakhs |
| Aluminium                  | 9166.07 |               | 8787.23 |                |
| Others                     | 6501.32 | 15667.39      | 5458.87 | 14246.10       |

## NOTES TO FINANCIAL STATEMENTS (continued)

| NOTE 21                                        |         |              |                |               |
|------------------------------------------------|---------|--------------|----------------|---------------|
|                                                | For the | year ended   | For the        | year ended    |
|                                                | Μ       | ar. 31, 2014 | N              | 1ar. 31, 2013 |
| Employee Benefits Expense                      | ₹ Lakhs | ₹ Lakhs      | <b>₹</b> Lakhs | ₹ Lakhs       |
| Salaries, Wages and Bonus                      | 5048.60 |              | 4196.56        |               |
| Contribution to Provident Fund and Other Funds | 451.07  |              | 356.01         |               |
| Staff Welfare Expenses                         | 246.18  | 5745.85      | 237.31         | 4789.88       |

| NOTE 22               |              |          |         |                |
|-----------------------|--------------|----------|---------|----------------|
|                       | For the year | r ended  | For the | year ended     |
|                       | Mar. 3       | 31, 2014 | Μ       | lar. 31, 2013  |
| Finance Costs         | ₹ Lakhs      | ₹ Lakhs  | ₹ Lakhs | <b>₹</b> Lakhs |
| Interest Expense      | 345.39       |          | 295.24  |                |
| Other Borrowing costs | 5.63         | 351.02   | 5.74    | 300.98         |

|                                               | For the year ended<br>Mar. 31, 2014 |          |                | e year endec<br>⁄Iar. 31, 2013 |
|-----------------------------------------------|-------------------------------------|----------|----------------|--------------------------------|
| Other Expenses                                | ₹ Lakhs                             | ₹ Lakhs  | <b>₹</b> Lakhs | ₹ Lakhs                        |
| Excise Duty on Inventory                      | 95.49                               |          | 90.83          |                                |
| Sub-contracting                               | 3386.18                             |          | 3008.96        |                                |
| Consumption of Stores, Spares and Tools       | 309.74                              |          | 308.01         |                                |
| Power and Fuel                                | 759.98                              |          | 720.16         |                                |
| Packing and Forwarding Charges                | 2969.31                             |          | 2819.14        |                                |
| Rent                                          | 48.97                               |          | 46.62          |                                |
| Insurance                                     | 10.75                               |          | 10.65          |                                |
| Repairs and Maintenance – Buildings           | 109.64                              |          | 101.13         |                                |
| Repairs and Maintenance – Plant and Machinery | 171.91                              |          | 189.71         |                                |
| Advertising                                   | 1603.65                             |          | 1204.58        |                                |
| Discount                                      | 4053.30                             |          | 3862.76        |                                |
| Rates and Taxes                               | 97.15                               |          | 79.99          |                                |
| Dealer Conference Expenses                    | 198.10                              |          | 801.62         |                                |
| Miscellaneous Expenses                        | 1440.78                             | 15254.95 | 1308.43        | 14552.5                        |

## NOTE 24

## Other Notes Forming Part of the Accounts

- 1. Estimated amount of contracts remaining to be executed on capital account not provided for is ₹67.76 Lakhs (previous year: ₹81.21 Lakhs).
- 2. The possession of 20 acres of land has been given to the Company by the Government of Punjab, as per the agreement, the conveyance of which has yet to be finalised.
- 3. Claims against the Company not acknowledged as debts are gross ₹502.86 Lakhs (previous year: ₹451.93 Lakhs), net of tax ₹402.64 Lakhs (previous year: ₹366.98 Lakhs). These comprise:
  - (a) Excise Duty, V.A.T./Sales Tax and other claims disputed by the Company relating to issues of applicability, classification etc. aggregating gross ₹490.08 Lakhs (previous year: ₹434.28 Lakhs), net of tax ₹389.86 Lakhs (previous year: ₹349.33 Lakhs).
  - (b) Income Tax claims disputed by the Company relating to allowability of certain expenses, payment of taxes deducted at source etc. aggregating gross ₹12.78 Lakhs (previous year: ₹17.65 Lakhs), net of tax ₹12.78 Lakhs (previous year: ₹17.65 Lakhs).
- 4. The net loss on foreign exchange translations debited to the Statement of Profit and Loss is ₹7.53 Lakhs (previous year: profit credited ₹14.50 Lakhs).
- 5. The Company operates in a single segment, manufacture, trading and sale of Kitchenware.
- 6. The identification of vendors as a "Supplier" under the Micro, Small and Medium Enterprises Development Act, 2006 has been done on the basis of information to the extent provided by the vendors to the Company. This has been relied upon by the auditors.
- Research and Development costs debited to the Statement of Profit and Loss is ₹189.58 Lakhs (previous year: ₹104.94 Lakhs). Research and Development expenditure of capital nature is ₹7.57 Lakhs (previous year: ₹3.52 Lakhs).
- 8. Auditors' Remuneration (excluding service tax)

|                                         | For the year ended       | For the year ended       |
|-----------------------------------------|--------------------------|--------------------------|
|                                         | Mar. 31, 2014<br>₹ Lakhs | Mar. 31, 2013<br>₹ Lakhs |
| Audit Fees                              | 16.00                    | 16.00                    |
| Fees for other services                 | 11.95                    | 10.95                    |
| Reimbursement of out-of-pocket expenses | 0.70                     | 1.40                     |

## 9. Earnings per share

|                                       | Fo      | r the year ended<br>Mar. 31, 2014<br>₹ Lakhs | For the year ended<br>Mar. 31, 2013<br>₹ Lakhs |
|---------------------------------------|---------|----------------------------------------------|------------------------------------------------|
| Profit after taxation                 | (a)     | 3828.19                                      | 3410.31                                        |
| Number of Ordinary Shares outstanding | (b)     | 5,287,815                                    | 5,287,815                                      |
| Earnings per share (face value ₹10)   |         |                                              |                                                |
| – Basic and Diluted – (in Rupees)     | (a)/(b) | 72.40                                        | 64.49                                          |

10. As at the year end, the Company has not entered into any Forward Exchange Contracts (or other derivative instruments). The year end foreign currency exposures, which are only in respect of Export receivables/payables, that have not been hedged by a derivative instrument or otherwise amount to ₹38.86 Lakhs (US\$ 63838, Euro 983) [previous year: ₹31.36 Lakhs (US\$ 57849, Euro 157)] in respect of receivables and ₹55.27 lakhs (US\$ 92483, Euro 158 & AUD 29) [previous year: ₹38.26 Lakhs (US\$ 70596, Euro 158 & AUD 29)] in respect of payables.

Γ

| 1. Expendi | ture and Earnings in Foreign Exchange    | For the year and ad                            | For the year and a                             |
|------------|------------------------------------------|------------------------------------------------|------------------------------------------------|
|            |                                          | For the year ended<br>Mar. 31, 2014<br>₹ Lakhs | For the year ended<br>Mar. 31, 2013<br>₹ Lakhs |
| i)         | CIF value of imports                     |                                                |                                                |
|            | Raw Materials, Stores and Spares,        |                                                |                                                |
|            | Materials for R & D and Machinery        | NIL                                            | 5.22                                           |
| ii)        | Expenditure in Foreign Currency          |                                                |                                                |
|            | Travelling, Advertising, Commission etc. | 126.87                                         | 411.61                                         |
| iii)       | Earnings in Foreign Exchange             |                                                |                                                |
|            | FOB Value of Exports                     | 2320.41                                        | 2327.48                                        |
|            | Others (freight etc.)                    | 56.97                                          | 73.57                                          |

(Previous year's figures given in brackets)

|            | Raw M      | Raw Materials |          | Stores and Spares |  |  |
|------------|------------|---------------|----------|-------------------|--|--|
|            | ₹ Lakhs    | %             | ₹ Lakhs  | %                 |  |  |
| Imported   | NIL        | _             | NIL      | —                 |  |  |
|            | (NIL)      | ()            | (NIL)    | ()                |  |  |
| Indigenous | 15667.39   | 100.0         | 309.74   | 100.0             |  |  |
|            | (14246.10) | (100.0)       | (308.00) | (100.0)           |  |  |
|            | 15667.39   | 100.0         | 309.74   | 100.0             |  |  |
|            | (14246.10) | (100.0)       | (308.00) | (100.0)           |  |  |

In furnishing information about Stores and Spares, the view has been taken that the particulars are required only in respect of Stores and Spares used for manufacturing and not in respect of Stores and Spares required for maintenance of Plant and Machinery.

Chairman

## 13. Related Party Disclosures:

- 1. Related Parties
  - (a) Individual having control and relatives:

Mr. Brahm Vasudeva

|     | and relatives:                        |                                           |
|-----|---------------------------------------|-------------------------------------------|
|     | Mr. Neil Vasudeva                     |                                           |
|     | Mr. Nikhil Vasudeva                   |                                           |
|     | Ms. Anuradha S. Khandelwal            |                                           |
|     | Ms. Gitanjali V. Nevatia              |                                           |
|     | Ms. Gayatri S. Yadav                  |                                           |
| (b) | Key Management Personnel and their re | latives:                                  |
|     | Mr. S. Dutta Choudhury                | Vice-Chairman & Chief Executive Officer   |
|     | Mr. M. A. Teckchandani                | Wholetime Director till November 11, 2013 |
|     | Mr. K. K. Kaul                        | Wholetime Director till May 31, 2013      |
|     | Mr. Sudeep Yadav                      | Wholetime Director from July 22, 2013     |
|     | Mrs. Sonya Dutta Choudhury            | Relative                                  |
|     | Mrs. S. M. Teckchandani               | Relative                                  |

## NOTE 24 (continued)

2. Disclosure of transactions between the Company and Related Parties and the Status of outstanding balances as at March 31, 2014 (*Previous year's figures given in brackets*)

|      |                                                                   | Individu                  | al having co              | ontrol and re             | latives                   | Key Management Personnel and relatives |                           |                         |                        |                       |
|------|-------------------------------------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------------|---------------------------|-------------------------|------------------------|-----------------------|
|      |                                                                   | Mr. Brahm<br>Vasudeva     | Mr. Neil<br>Vasudeva      | Mr. Nikhil<br>Vasudeva    | Others                    | Mr. S. Dutta<br>Choudhury              | Mr. M. A.<br>Teckchandani | Mr. K. K.<br>Kaul       | Mr. Sudeep<br>Yadav    | Others                |
|      |                                                                   | ₹ Lakhs                                | ₹ Lakhs                   | ₹ Lakhs                 | ₹ Lakhs                | ₹ Lakhs               |
| (a)  | Remuneration                                                      | <b>NIL</b><br>(NIL)       | * <b>87.03</b><br>(20.41) | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)       | <b>188.56</b><br>(141.98)              | <b>95.53</b><br>(99.37)   | <b>29.06</b><br>(89.60) | <b>104.67</b><br>(NIL) | <b>NIL</b><br>(NIL)   |
| (b)  | Non-Executive Director's<br>Fees and Commission                   | <b>11.42</b><br>(9.95)    | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)                    | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)     | <b>NIL</b><br>(NIL)    | <b>NIL</b><br>(NIL)   |
| (C)  | Benefits provided to the<br>Non-Executive Chairman,<br>as Advisor | <b>1.49</b><br>(1.05)     | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)                    | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)     | <b>NIL</b><br>(NIL)    | <b>NIL</b><br>(NIL)   |
| (d)  | Dividend paid                                                     | <b>915.22</b><br>(732.65) | <b>190.02</b><br>(152.01) | <b>190.02</b><br>(152.01) | <b>182.51</b><br>(146.01) | <b>0.02</b> (0.02)                     | <b>0.62</b> (0.49)        | <b>NIL</b><br>(NIL)     | <b>0.05</b><br>(NIL)   | <b>0.05</b><br>(0.04) |
| (e)  | Fixed deposits accepted                                           | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)       | <b>65.00</b><br>(NIL)                  | <b>NIL</b><br>(NIL)       | <b>NIL</b><br>(NIL)     | <b>NIL</b><br>(NIL)    | <b>NIL</b><br>(NIL)   |
| (f)  | Interest paid on<br>Fixed deposits                                | <b>34.77</b><br>(34.27)   | <b>18.55</b><br>(18.35)   | <b>NIL</b><br>(NIL)       | <b>0.97</b><br>(0.91)     | <b>14.10</b><br>(9.26)                 | <b>2.35</b> (3.76)        | <b>NIL</b><br>(NIL)     | <b>NIL</b><br>(NIL)    | <b>0.57</b><br>(0.86) |
| Bala | nce as at March 31, 2014<br>Fixed deposits                        | <b>297.63</b><br>(297.63) | <b>143.50</b><br>(143.50) | <b>NIL</b><br>(NIL)       | <b>7.00</b><br>(7.00)     | <b>145.00</b><br>(80.00)               | <b>NIL</b><br>(29.50)     | <b>NIL</b><br>(NIL)     | <b>NIL</b><br>(NIL)    | <b>NIL</b><br>(7.00)  |

\* Includes ₹63.16 Lakhs for prior periods

## 14. Employee Benefits:

- (a) Defined contribution plan
   Amount recognised as an expense for defined contribution plan ₹368.42 Lakhs (previous year:
   ₹298.37 Lakhs).
- (b) Defined benefit plan as per Actuarial valuation

| (D) | DCI |                                                                         |          |          |          |          |                |
|-----|-----|-------------------------------------------------------------------------|----------|----------|----------|----------|----------------|
|     |     |                                                                         | Gratuity | (Funded) |          |          |                |
|     |     |                                                                         | Mar. 31, | Mar. 31, |          |          |                |
|     |     |                                                                         | 2014     | 2013     |          |          |                |
|     |     |                                                                         | ₹ Lakhs  | ₹ Lakhs  |          |          |                |
| I.  | •   | ense recognised in the Statement of Profit<br>d Loss for the year ended |          |          |          |          |                |
|     | 1.  | Current Service Cost                                                    | 105.97   | 103.13   |          |          |                |
|     | 2.  | Interest                                                                | 102.42   | 100.17   |          |          |                |
|     | 3.  | Expected Return on plan assets                                          | —108.99  | —111.73  |          |          |                |
|     | 4.  | Actuarial—Gain/Loss                                                     | 23.66    | —37.04   |          |          |                |
|     | 5.  | Total expense                                                           | 75.74    | 54.53    |          |          |                |
|     |     |                                                                         | Mar. 31,       |
|     |     |                                                                         | 2014     | 2013     | 2012     | 2011     | 2010           |
|     |     |                                                                         | ₹ Lakhs  | ₹ Lakhs  | ₹ Lakhs  | ₹ Lakhs  | <b>₹</b> Lakhs |
| П.  | Net | Asset/—Liability recognised in the Balance Sheet                        |          |          |          |          |                |
|     | 1.  | Present Value of Defined Benefit Obligation                             |          |          |          |          |                |
|     |     | as at year end                                                          | 1376.68  | 1350.61  | 1323.12  | 1157.78  | 1059.26        |
|     | 2.  | Fair value of plan assets as at year end                                | 1312.32  | 1260.81  | 1231.48  | 1080.02  | 1006.22        |
|     | 3.  | Funded status Deficit                                                   | 64.36    |          | —91.64   | —77.76   | —53.04         |
|     | 4.  | Net Liability as at year end                                            | 64.36    |          | —91.64   | —77.76   | —53.04         |
|     |     |                                                                         |          |          |          |          |                |

| NOTE 24 | (continued)                                                                    |                |                |          |          |                |
|---------|--------------------------------------------------------------------------------|----------------|----------------|----------|----------|----------------|
|         |                                                                                | Gratuit        | y (Funded)     |          |          |                |
|         |                                                                                | Mar. 31,       | Mar. 31,       | Mar. 31, | Mar. 31, |                |
|         |                                                                                | 2014           | 2013           | 2012     | 2011     |                |
|         |                                                                                | ₹ Lakhs        | <b>₹</b> Lakhs | ₹ Lakhs  | ₹ Lakhs  | ₹ Lakhs        |
| III.    | Change in the obligation during the year ended                                 |                |                |          |          |                |
|         | 1. Present Value of Defined Benefit Obligation                                 | 1050 (1        | 1000.10        |          |          |                |
|         | at the beginning of the year                                                   | 1350.61        | 1323.12        |          |          |                |
|         | 2. Current Service Cost                                                        | 105.97         | 103.13         |          |          |                |
|         | 3. Interest                                                                    | 102.42         | 100.17         |          |          |                |
|         | 4. Actuarial—Gain/Loss                                                         | -22.69         |                |          |          |                |
|         | 5. Benefit payments                                                            | —159.63        | —142.02        |          |          |                |
|         | 6. Present Value of Defined Benefit Obligation<br>at the end of the year       | 1376.68        | 1350.61        |          |          |                |
| IV.     | ·                                                                              |                | 1000.01        |          |          |                |
| IV.     | Change in Fair Value of Assets during the year ende                            | ea             |                |          |          |                |
|         | <ol> <li>Fair value of plan assets at the beginning<br/>of the year</li> </ol> | 1260.82        | 1231.48        |          |          |                |
|         | 2. Expected Return on plan assets                                              | 108.99         | 111.73         |          |          |                |
|         | 3. Contributions by employer                                                   | 101.18         | 56.38          |          |          |                |
|         | 4. Actual benefits paid                                                        | —159.63        | -142.02        |          |          |                |
|         | 5. Actuarial Gain/—Loss on plan assets                                         | 0.96           | 3.25           |          |          |                |
|         | 6. Fair value of plan assets at the end of the yea                             | r 1312.32      | 1260.82        |          |          |                |
| V.      | Details of experience adjustments                                              |                |                |          |          |                |
|         | 1. Experience—Gain/Loss on obligation                                          |                | —33.79         | 15.53    | 32.12    | See note below |
|         | 2. Actuarial Gain/—Loss on plan assets                                         | 0.96           | 3.25           | 2.83     | 2.06     |                |
| VI.     | The major categories of plan assets as                                         |                |                |          |          |                |
| v1.     | a percentage of total plan                                                     |                |                |          |          |                |
|         | Funded with Life Insurance Corporation of India (LIC                           | C) <b>100%</b> | 100%           |          |          |                |
| VII.    | Actuarial assumptions                                                          |                |                |          |          |                |
|         | 1. Discount Rate                                                               | 9.19%          | 8.06%          |          |          |                |
|         | 2. Expected rate of return on plan assets                                      | 8.85%          | 9.40%          |          |          |                |
|         |                                                                                | IALM (2006-08) | LIC (1994-96)  |          |          |                |
|         | ·                                                                              | ultimate       | ultimate       |          |          |                |
|         | 4. Turnover rate                                                               | 1% to 3% as    | 1% to 3% as    |          |          |                |
|         |                                                                                | per age        | per age        |          |          |                |
|         | 5. Salary Escalation                                                           | 4%             | 4%             |          |          |                |
| 1.011   | <b>E I I I I I I I I I I</b>                                                   |                |                |          |          |                |

VIII. Expected contribution for the next year ₹119.81 Lakhs.

The expected rate of return is based on expectation of the average long term rate of return expected on investment of the fund, during the estimated term of obligation. The estimate of future salary increase considered in the actuarial valuation takes into account historical trends, future expectations, inflation, seniority, promotion and other relevant factors.

The details of experience adjustments arising on account of planned assets/liabilities as required by paragraph 120 (n) of AS 15 are not available in the valuation statement received from LIC in respect of previous periods ended on March 31,2010 and hence not furnished.

15. Previous year's figures have been regrouped wherever necessary to conform to this year's classification. All the values have been stated in ₹ Lakhs unless otherwise indicated.

J. M. Mukhi

Director

Signatures to Notes 1 to 24 B.74 Brahm Vasudeva S. Dutta Choudhury B. K. Khare S. K. Diwanii Chairman Vice-Chairman & Director Director Chief Executive Officer

Gen. V. N. Sharma (Retd.)

×.

Director

Sudeep Yadav

Director

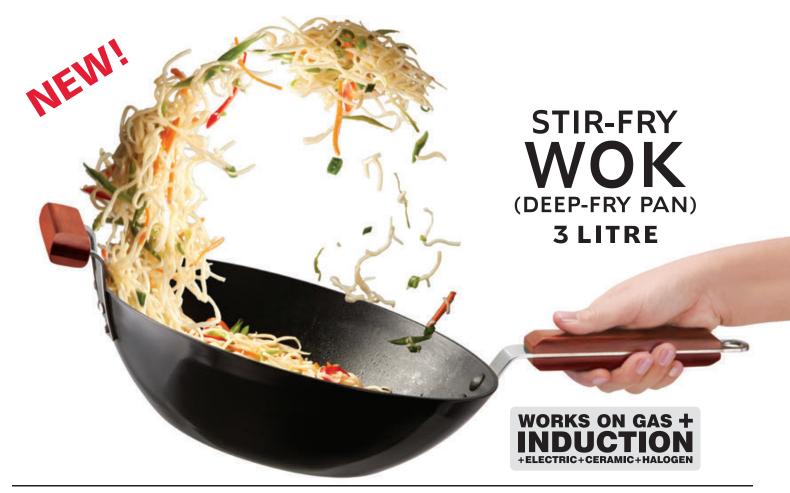
Hutoxi Bhesania

Company Secretary

Mumbai: May 27, 2014

## SPACE FOR YOUR NOTES

## SPACE FOR YOUR NOTES



## **Recipe for Stir-Fried Chinese Noodles & Vegetables**

1<sup>1</sup>/<sub>2</sub> tbsp / 22.5 ml soy sauce 2 tsp / 10 m vinegar 5<sup>1</sup>/<sub>3</sub> oz / 150 g **Chinese noodles** (about 14 oz / 400 g cooked) 3 tbsp / 45 ml vegetable oil  $1 \times 1$  inch / 2.5 cm piece fresh ginger finely chopped (<sup>1</sup>/<sub>3</sub> oz / 10 g) 5 cloves garlic finely chopped 3<sup>1</sup>/<sub>2</sub> oz / 100 g green beans cut diagonally into  $\frac{1}{8}$  inch / 3 mm wide strips,  $2 \operatorname{inch} / 5 \operatorname{cm} \operatorname{long}$ 1 medium (3½ oz / 100 g) carrot cut into matchstick-thin strips, 2 inch  $\checkmark$  5 cm long 1<sup>1</sup>/<sub>2</sub> tsp / 7.5 ml salt 2 tsp / 10 ml sugar 4 (5<sup>1</sup>/<sub>3</sub> oz / 150 g) **spring onions** bulbs with 2 inch / 5 cm stalks halved lengthwise (top to bottom) and sliced thinly lengthwise; tender green portion cut across into  $\frac{1}{4}$  inch  $\cancel{6}$  mm wide round pieces and kept separately <sup>1</sup>/<sub>4</sub> tsp / 1.3 ml pepper 1 medium  $(3\frac{1}{2} \text{ oz} / 100 \text{ g})$ red bell pepper deseeded and cut lengthwise into 1/8 inch / 3 mm wide strips

1. In a small bowl, mix soy sauce and vinegar. Keep aside. [There are many varieties of soy sauce available with varying ingredients and tastes. The taste of this recipe is largely dependent on the soy sauce used. The Hawkins Test Kitchen used "Ching's Secret Superior Dark Soy Sauce" while developing this recipe. You may use the soy sauce you prefer and adjust the quantity of soy sauce, vinegar, salt and sugar according to the soy sauce used by you.]

Serves 5

**2.** Cook noodles according to instructions on packet till noodles are just cooked (firm, not mushy). Immediately transfer noodles to a colander (chalanee). Drain. Rinse noodles with cold water till cool. Drain in colander. Keep aside.

3. Heat oil in Wok on medium heat about 2 minutes. Add ginger and garlic. Stir a few seconds. Add beans, carrots, 1 tsp/5 ml salt and sugar. Increase heat to high. Stir-fry about 2 minutes. Add spring onions (except tender green portion) and pepper. Stir-fry about 1 minute. Add red bell peppers. Stir-fry about 1 minute. Reduce heat to medium. Add noodles, soy sauce-vinegar mixture and remaining salt (1/2 tsp/2.5ml). Cook about 2 minutes, tossing and mixing noodles and vegetables using wooden spatula and a fork.

4. Remove Wok from heat. Add tender green portion of spring onions. Mix, Serve hot with extra soy sauce and vinegar with green chillies on the side.

## Vinegar with Green Chillies:

Yield:  $\frac{1}{4}$  cup / 60 ml

<sup>1</sup>/<sub>4</sub> cup / 60 ml vinegar

> green chillies cut across into 2  $\frac{1}{8}$  or  $\frac{1}{6}$  inch  $\checkmark$  3 or 4 mm wide round pieces

Yield: 5 cups

#### <sup>1</sup>/<sub>4</sub> tsp / 1.3 ml salt

Place vinegar in a bowl. Add green chillies and salt. Mix.

